



# Toward a Cost Estimate for the ILC



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GDE – Cost Engineers



# Outline

- here's what we told you at Fermilab in April  
<http://ilcagenda.cern.ch/conferenceDisplay.py?confId=290>
- progress since then
- first round cost estimates – Vancouver – July06
  - **characterization**
  - **what the data is telling us**
- cost reduction studies and decisions
  - **brief summary of each study**
  - **a detailed example by Andrei Seryi will follow**



# The ILC-GDE Organization is

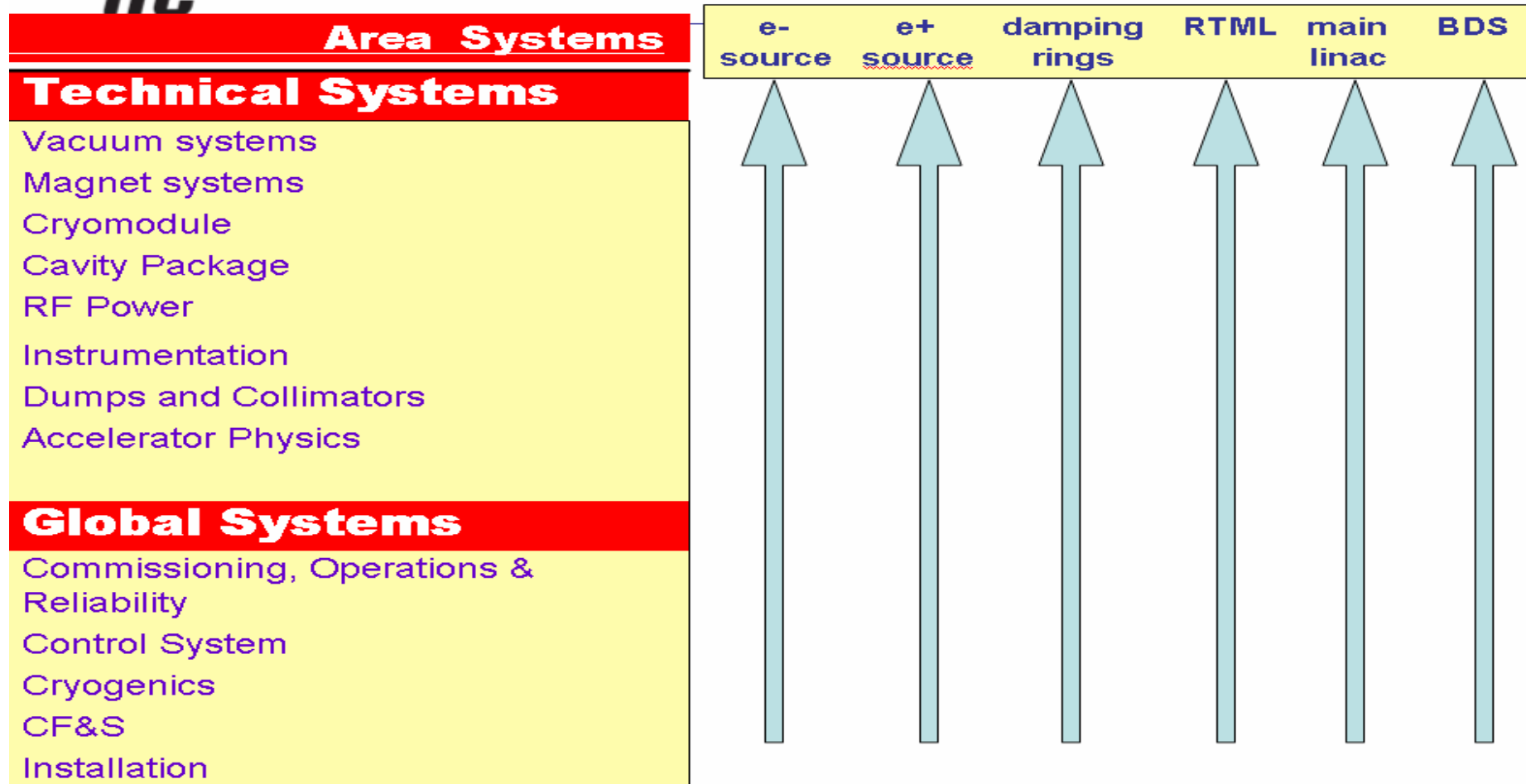
- Matrix of Machine Areas  
vs. Technical & Global Systems
- Executive Committee:  
Barry + 3 Regional Directors  
+ 3 Accelerator Leaders
- RDR Management Team:  
EC + 3CE + Integration Physicist
- Cost Engineers (Tetsuo, Wilhelm, Peter)
- Design Cost Board (PHG, chairman)
- Change Control Board (Nobu Toge, chairman)
- R&D Board (Bill Willis, chairman)



# Organizational Matrix



## Cost Roll-ups





# Progress

- RDR Cost Estimating Guidelines and ***Instructions***  
[http://www-ilcdcb.fnal.gov/RDR\\_costing\\_guidelines.pdf](http://www-ilcdcb.fnal.gov/RDR_costing_guidelines.pdf)  
[http://www-ilcdcb.fnal.gov/RDR\\_Cost\\_Estimating\\_Instructions\\_23may06.pdf](http://www-ilcdcb.fnal.gov/RDR_Cost_Estimating_Instructions_23may06.pdf)
- ***Confidentiality Rules***  
<http://www-ilcdcb.fnal.gov/cost-confidentiality-official-njw.pdf>  
[http://www-ilcdcb.fnal.gov/vancouver\\_cost\\_discussion\\_guidelines.pdf](http://www-ilcdcb.fnal.gov/vancouver_cost_discussion_guidelines.pdf)
- ***First cost estimates*** were obtained in early July for consideration at Vancouver meeting estimates are preliminary, need completion, checking, iterations, & review of requirements.
- They are in the spirit of an ITER-like VALUE estimate e.g. no labor, no contingency, no overheads



# Confidentiality of Cost Estimates

- to protect Industrial Estimates
- to prevent biasing bidding process
- to insure independent estimates from 3 regions
  
- All cost estimates must be treated as confidential within the GDE
  - not to be publicly presented
  - or posted on a public web site
  
- Makes it more difficult to study and review the estimates, both internally and externally.
  - Executive Committee has granted need-to-know “review access” = see, but don’t take away to CCB, for example



# Major Components of Estimate

- 4 Site Dependent Civil Construction Estimates
  - CERN, DESY, Japan, Fermilab (**estimate for each site**)
- Other conventional facilities estimates
  - **site-independent**
  - **power, HVAC, cooling, fire protect., hoisting, safety**
  - **each estimated by single region – need cross-checks**
- Technical Cost Drivers: Cavities, Cryomodules, RF
  - **independent estimates from each of 3 regions**
  - **based on Industrial Studies (not yet US for Cavities/CM, US Cavities/CM estimate is an engineering model)**
  - **comparisons are on-going – at KEK this weekend**
- Other items have **single** engineering level estimates
  - **based on world-market (lowest cost) estimates**
  - **often based on prior purchasing experiences**



# Have > 90% of cost estimates

adequate for rough assessment and starting studies

System description	Cost Ests July 18, 2006 ✓ since ✓ Sept 20, 2006								Regional		
	common	e-	e+	DR	RTML	ML	BDS	Exp	Am	Asia	Eur
e- Source		✓									
e+ Source			✓								
DR				✓							
RTML					✓						
Main Linac											
BDS							✓				
Com, Op, Reliab											
Control System	✓	✓	✓	✓	✓	✓	✓				
Cryogenics		✓	✓	✓*	✓	✓	✓*				
Convent. Facilities	✓	✓	✓	✓	✓	✓	✓*	✓	✓	✓	✓
Installation	✓	✓	✓	✓	✓	✓	✓				
Instrumentation	✓	✓	✓	✓	✓	✓	✓				
Cavities				✓					✓		✓
Cryomodules		✓	✓		✓	✓			✓	✓	✓
RF	✓	✓	✓	✓*	✓	✓			✓	✓	✓
Magnets & PS		✓	✓	✓*	✓		✓*				
Dumps & Collim		✓	✓	✓	✓		✓				
Vacuum		✓	✓	✓	✓	✓	✓				
Accel Phys											

✓ = complete, ✓\* = almost complete, missing something minor,  = need





## Let's look at ESTIMATES

- **Don't ask what it costs!**
- Too premature to answer, but due to confidentiality, I couldn't tell you
- Will show comparative, but not absolute costs, in pie charts and bar graphs; can learn a lot about cost drivers and where we need to spend effort at cost reduction
- Show, but not give (via website or hard copy) these sensitive plots
- For concreteness, will use Civil Engineering from the Americas in these plots



# site-dependent civil engineering



# ILC Cost Estimate – 16sept06 – by Areas



# ILC Cost Estimate – 16sept06 – by TS &GS



These are US site-dependent costs for civil eng.  
(just pick one of 4 sites for concreteness)

> 300 MW

Two red arrows originate from the text '> 300 MW'. One arrow points downwards and to the left, while the other points downwards and to the right.



# RF Unit to power 3 CryoModules



## Cost Ests. for CryoModule w/Cavity based on different methods

- Europe – scaled TESLA with 80% cavity yield  
most mature & value-based estimate  
will learn soon from XFEL experience
- Asia – industrial studies
- Americas – in-house engineering  
- industrial study in process
- Asian & American estimates  
represent a “reality check”
- Main Linac, Cavities, & CM groups  
are meeting this weekend at KEK  
to compare details of estimates  
and try to resolve differences

value



**~ big cost swing!**



# Cost Consciousness

initially: Snowmass 05, Frascati, and the BCD  
baseline design was to meet the  
***technically challenging*** goals

we must scrub and justify all cost estimates  
costs vs. goals and reliability

understand differences wrt TESLA & USLCTOS

beginning cost/performance optimization  
and tradeoff studies





## Initiated(ing) Technical, Scope, Cost Reviews

- Power ( $\geq 320$  MW) and Water Cooling!?!: specifications, requirements, implementation: chilled water,  $\Delta T$ , temperature stability, etc.

Marc Ross *et al.*

- Magnets and Power Supplies: help Technical Systems Group check requirements, design optimization, cost model

Tom Markiewicz

- Conventional Facilities – just setting up study with experts from Fermilab, SLAC, SACLAY. Are designs and estimates logical, technically sound, complete, correct, and optimized?



## Cost Reduction *Studies* commissioned by RDR\_MGMT at Vancouver

- 2 vs. 1 tunnel for Main Linac, RTML, BDS
- Conventional Positron Source (not Undulator)
- Centralized Damping Rings in single tunnel
- Single Bunch Compressor for RTML
- Half # bunches => half # klystrons for ML & RTML
- Change BDS from 20+**2** mrad => 14+14 mrad
- Shallow (cut and cover) single tunnel w/gallery  
longer timescale than for Valencia



## Cost Reduction Ideas from AS Leaders

- Remove 2 mrad crossing angle configuration  
change from 20 mrad + 2 mrad => 14 mrad + 14 mrad
  - **Approved by CCB – sent to Executive Committee**
  - **See Andrei Seryi's next presentation/discussion**
- Remove Second Positron Damping Ring
  - **Good progress on ion/electron cloud clearing – continue R&D**
  - **Approved by CCB – sent to Executive Committee**
  - **Saves ~ 1.9 % of total ILC estimate**
- Change from 18 meter long + 9 meter long muon spoilers in Beam Delivery System to single 5 meter long spoilers
  - **Now before CCB**
  - **Would reduce total ILC cost by ~ 0.4 %**



## Other ideas needing study and R&D

- Surface Assembly of Detectors (BDS)
  - **as for CMS – less expensive than underground**
- Replace BDS Service Tunnels with Alcoves
  - **radiation and reliability issues**
- Optimize Experimental Halls (BDS)
  - **just big enough to cover each detectors needs**
- Decrease TESLA cavity iris to 60 mm, and also  $\frac{1}{2}$  apertures of quads and BPMs
- Marx modulator & sheet beam klystron
- Reduce energy and cryogenics margins



## Summary of RDR\_MGMT Decisions at KEK meeting Aug 31 – Sept 1

- Centralized Damping Rings
  - **electron and positron DRs in a single tunnel**
  - **make plan and cost estimate to submit to CCB**
  - **optimize BDS and e- and e+ Source geometries**
  - **would save ~ 1.7 % of total ILC cost**
- Conventional Positron Source
  - **Would reduce total cost by ~ 1.1 % wrt Undulator**
  - **Decide: Maintain Undulator & polarized e+ option**
  - **Encourage cost reduction studies for both undulator & conventional positron sources**



## RDR\_MGMT Decisions @ KEK (2)

- Half-current (half-# bunches) in Main Linac & DR
  - **Propose install 1/2 of Linac RF drivers (upgradeable later)**
  - **Reduce cost by ~ 4.1 % but reduce Luminosity by up to 1/2**
  - **Defer consideration of smaller DRs at this time**
  - **ML Leaders to prepare proposal which would be passed by WWS Leaders and Parameters Committee for reaction and comments before sending to CCB**
  - **Retain 2<sup>nd</sup> Bunch Compressor in RTML for max Luminosity**
- 2 vs. 1 tunnel
  - **reliability/availability (extra cost for increased energy margin), radiation damage shielding, & personnel egress balance decreased tunnel costs**
  - **decided to stay with 2 tunnels**
  - **try to optimize to smaller diameter tunnels**  
**CF&S to report on this study over this weekend**



## RDR\_MGMT Decisions @ KEK (3)

- BDS change from 20+2 mrad => 14+14 mrad
  - RDR\_MGMT reviewed status of change reqes
  - approved by CCB – sent to Executive Committee
  - corresponds to ~ 2.0% of total ILC cost
  - Andrei Seryi will next present a detailed “case study”
- **Still lots of hard work to do to produce a *credible* cost estimate**

end of this presentation!



# Backup Slides





# RDR Cost Estimating Instructions and Standards

## Table of Contents

0. Acknowledgements
1. Introduction and Cost Consciousness
2. What is included in the estimate
3. Definitions of Responsibility
  - 3.a. Design Cost Board (DCB)
  - 3.b. Area Systems leaders
  - 3.c. Technical Systems leaders
  - 3.d. Global Systems leaders
4. Work Breakdown Structure – for submitting cost estimates
  - 4.a. Definition and content
  - 4.b. Checklist: elements due by June 25, 2006  
(before Vancouver)
  - 4.c. Checklist: elements due by Sept. 15, 2006
  - 4.d. WBS information to be provided



# Instructions (continued)

5. Cost Estimating Instructions
  - 5.a. Project Schedule
  - 5.b. System Boundaries
  - 5.c. Graded Approach
  - 5.d. Scaling from Other Projects
  - 5.e. Learning Curves
  - 5.f. Cost Estimates (50% point and uncertainties)
  - 5.g. Include NO contingency
  - 5.h. Spares
  - 5.i. The 5 Horsemen (additional costs beyond acquisition)
  - 5.j. Cost Sensitivities
  - 5.k. Watch out for duplication
  - 5.l. Transportation costs
  - 5.m. Optimization – Construction Costs vs. Long Term Operations

These RDR Cost Estimating Instructions and Standards contain lots of URL links to further details and examples



# Largest Cost Risks

- Complete checks of designs and estimates
- Uncertainties and cost probability distributions
  - **risk budget, 95% limits, contingencies**
  - **market factors - as for LCLS construction**
- Production quantity cost reductions
  - **De-rate gain to ½ as per XFEL?**
- Gradient distribution for Cavity performance
  - **Included 80% yield, continue R&D, but what it...**
- Klystron performance and reliability
  - **Need more experience to understand risk**
- Underground construction risks



# notes on Civil Engineering

- underground construction includes:  
tunnels, shafts halls, caverns, and  
misc = personnel passages and penetrations  
between tunnels for  
waveguides, power, and instrumentation
- Note: common design optimized for deep site  
was used, putting DESY at competitive cost  
comparison disadvantage – requested an  
additional (2 tunnel) study optimized for DESY  
site geology.



# Cost Correlations: AS vs. TS/GS



# Extrapolating to Large Quantities

- Industrial Studies such as TESLA give estimate for full quantities
- Engineering Studies (e.g. US CM/Cavities) assumes a typical “learning curve”
- Some items, e.g. magnets and PS estimates were “one-of” costs scaled by quantity
- Optimism  $\Leftrightarrow$  ? Reality ?  $\Leftrightarrow$  Conservatism
- XFEL’s “risk” budget included provision for only getting  $\frac{1}{2}$  of the cost reduction due to production of large quantities
- Big issue – really have to understand this!



# Slide Title

- Main
  - **Subpoint**
    - Sub, sub point